

	Prior Year 2020/2021	Budget 1 2021/2022	Budget 2 2021/2022
<u>APEEE</u>			
Revenues	4.537.304,19	6.898.120,38	7.010.947,14
COGS	3.592.785,69	5.582.033,59	5.609.284,95
Margin	944.518,50	1.316.086,79	1.401.662,19
OPEX	145.791,65	189.899,22	189.899,22
Payroll	866.475,59	1.095.115,18	1.095.115,18
Operating Income	-67.748,74	31.072,39	116.647,79
Depreciation	79.734,17	104.580,42	104.580,42
Financial	-140,43	12.281,00	12.281,00
Net Income	-147.342,48	-85.789,03	-213,63

<u>AFFAIRES GENERALES</u>			
Revenues	100.536,20	90.000,00	90.000,00
COGS	882,98	0,00	0,00
Margin	99.653,22	90.000,00	90.000,00
OPEX	44.182,41	68.702,84	68.702,84
Payroll	351.200,25	347.684,17	347.684,17
Operating Income	-295.729,44	-326.387,01	-326.387,01
Depreciation	15.200,00	11.377,82	11.377,82
Financial	1.500,99	3.375,00	3.375,00
Net Income	-312.430,43	-341.139,83	-341.139,83
Management Fee	312.430,43	341.139,83	341.139,83
Net Result	0,00	0,00	0,00

<u>SERVICES</u>			
Revenues	4.421.510,90	6.808.120,38	6.920.947,14
COGS	3.591.902,71	5.582.033,59	5.609.284,95
Margin	829.608,19	1.226.086,79	1.311.662,19
OPEX	98.335,36	121.196,38	121.196,38
Payroll	515.275,34	747.431,01	747.431,01
Operating Income	215.997,49	357.459,40	443.034,80
Depreciation	64.534,17	93.202,60	93.202,60
Financial	2.127,08	8.906,00	8.906,00
Net Income	149.336,24	255.350,80	340.926,20
Management Fee	-312.430,43	-341.139,83	-341.139,82
Net Result	-163.094,19	-80.110,62	2.949,40

<u>Food & beverage</u>			
Revenues	553.084,29	2.388.425,05	2.501.251,81
COGS	616.535,39	1.966.905,22	1.994.156,58
Margin	-63.451,10	421.519,83	507.095,23
OPEX	25.899,69	47.990,00	47.990,00
Payroll	126.409,49	262.223,85	262.223,85
Operating Income	-215.760,28	111.305,98	196.881,38
Depreciation	57.792,22	63.471,19	63.471,19
Financial	3.354,03	8.168,00	8.168,00
Net Income	-276.906,53	39.666,79	125.242,19

Management Fee	-39.053,80	-119.678,69	-123.288,99
Net Result	-315.960,33	-74.918,82	8.141,20
<u>Transport</u>			
Revenues	3.473.480,77	3.919.320,33	3.919.320,33
COGS	2.777.970,52	3.394.589,64	3.394.589,64
Margin	695.510,25	524.730,69	524.730,69
OPEX	45.926,49	41.936,38	41.936,38
Payroll	210.703,90	272.877,30	272.877,30
Operating Income	438.879,86	209.917,01	209.917,01
Depreciation	2.311,05	23.538,21	23.538,21
Financial	-1.262,95	670,00	670,00
Net Income	437.831,76	185.708,80	185.708,80
Management Fee	-245.570,32	-196.388,46	-193.186,89
Net Result	192.261,44	-9.392,11	-9.392,11
<u>Periscolaire</u>			
Revenues	394.945,84	500.375,00	500.375,00
COGS	197.396,80	220.538,73	220.538,73
Margin	197.549,04	279.836,27	279.836,27
OPEX	26.509,18	31.270,00	31.270,00
Payroll	178.161,95	212.329,86	212.329,86
Operating Income	-7.122,09	36.236,41	36.236,41
Depreciation	4.430,90	6.193,20	6.193,20
Financial	36,00	68,00	68,00
Net Income	-11.588,99	29.975,21	29.975,21
Management Fee	-27.806,31	-25.072,68	-24.663,94
Net Result	-39.395,30	4.200,31	4.200,31